Although the PIF has generated more return – with less risk – than a risk-controlled benchmark, it has been more challenging to outperform an aggressive, 100% equity portfolio on an absolute basis, with the PIF underperforming the global equity markets by roughly 1.8% annualized over the past ten years. However, the PIF has outperformed the global equity markets on a risk-adjusted basis over that period, delivering more return per unit of risk taken.
Endowments provide a permanent partnership between the university and the donor. The legacy of thoughtful donors plays a role in the life of the university in perpetuity, and becomes the foundation upon which OSU can build its achievements. The generosity of Oklahoma State University’s many endowment donors is appreciated by generations past, present and future. Endowment gifts for the benefit of Oklahoma State University are placed in the Pooled Investment Fund (PIF), which is managed by the OSU Foundation. The PIF supports university programs as designated by donors. Spending policy distributions support university activities could not be achieved without the financial support from endowment funds. OSU is fortunate to have endowments that support programs system-wide.

The endowment spending policy is approved by the Board of Trustees and is calculated as the prior year’s spending amount adjusted by inflation, as measured by the change in the consumer price index (CPI). The spending policy is reviewed by the Investment Committee annually and may be adjusted based on investment performance. Spending dollars available to OSU continued to grow in FY16 totaling $22.5M.

Over the past ten years, the PIF has outperformed a risk-controlled benchmark, approved by the Investment Committee, which represents our decisions to deviate from our longer-term, strategic asset allocation, in favor of more attractive, shorter-term opportunities. Since the establishment of the internal OSU Foundation Investment Office in January 2012, the Investment Office and the Investment Committee are committed to maintaining a diversified portfolio that exhibits significantly less risk than the global equity markets. It is our view that a properly constructed, risk-controlled portfolio is able to achieve long-term equity-like returns with less risk of significant drawdowns, such as those experienced in the equity markets during the financial crisis of 2008.

Achieving equity-like returns with less than equity-like risk is a formidable challenge; however, outperformance can be achieved primarily through two portfolio management decisions – manager selection and tactical asset allocation. Manager selection represents our ability to select investment managers that outperform a passive benchmark, while tactical asset allocation represents our decisions to deviate from our longer-term, strategic asset allocation, in favor of more attractive, shorter-term opportunities. Since the establishment of the internal Investment Office, manager selection and tactical asset allocation have added an average of 2.1% of outperformance on a rolling 12-month basis, although performance in FY16 fell short of expectations.
INTRODUCTION

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Performance

The OSU Foundation Board of Trustees has adopted the strategy of investing endowment assets, while prudently managing risk, to preserve the long-range purchasing power of the endowments in order to provide intergenerational financial support for the programs the endowments were created to benefit. In order to execute this strategy, the Trustees have delegated the investment management of the PIF to the Investment Committee, which operates within the parameters of the Investment Policy Statement. The Investment Committee delegated responsibility for day-to-day management of the PIF to the internal OSU Foundation Investment Office in January 2012. The Investment Office and the Investment Committee are committed to maintaining a diversified portfolio that exhibits significantly less risk than the global equity markets. It is our view that a properly constructed, risk-controlled portfolio is able to achieve long-term equity-like returns with less risk of significant drawdowns, such as those experienced in the equity markets during the financial crisis of 2008.

HISTORICAL RETURNS VS. RISK-CONTROLLED BENCHMARK & PEERS

Over the past ten years, the PIF has outperformed a risk-controlled benchmark, approved by the Investment Committee, which is representative of the exposures and risk level in the PIF. The PIF has also generally outperformed peer institutions over similar time periods.

OSUF SOURCES OF OUTPERFORMANCE VS. RISK-CONTROLLED BENCHMARK

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